DABUR INDIA LIMITED
CIN: L24230DL1975PLC007908; Regd. Office: 8/3, Asaf Ali Road, New Delhi - 110002; Tel. No.: 011-23253488
Website: www.dabur.com; Email Id : corpcomm@dabur.com; Email Id for investors: investors@dabur.com

NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Fifty-First (51st) Annual General Meeting ("AGM") of the members of Dabur India Limited ("the Company") will be held on Thursday, 6th day of August, 2026 at 3.00 PM (IST) by way of Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM") to transact the following businesses:

ORDINARY BUSINESS:

1. To receive, consider and adopt the audited standalone financial statements of the Company for the financial year ended March 31, 2026, and the reports of the Board of Directors and Auditors thereon.

2. To receive, consider and adopt the audited consolidated financial statements of the Company for the financial year ended March 31, 2026 and the report of Auditors thereon.

3. To confirm the interim dividend of ₹ 2.75 per equity share of ₹ 1/- each (@275%) already paid and declare final dividend of ₹ 5.50 per equity share of ₹ 1/- each (@550%), on the paid-up equity share capital of the Company for the financial year ended March 31, 2026.

4. To appoint a director in place of Mr. Saket Burman (DIN: 05208674), who retires by rotation and being eligible offers himself for re-appointment.

SPECIAL BUSINESS:

5. **Re-appointment of Mr. Rajiv Mehrishi (DIN: 00208189) as a Non-Executive Independent Director for the second term of five consecutive years**

   To consider and, if thought fit, to pass, the following resolution as a **Special Resolution:**

   "**RESOLVED THAT** pursuant to the provisions of Sections 149, 150, 152 read with Schedule IV and all other applicable provisions of the Companies Act, 2013 (the "Act") and the Companies (Appointment and Qualification of Directors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and Regulations 16(1)(b) and 17 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), and pursuant to the recommendation of the Nomination and Remuneration Committee and the Board of Directors of the Company ("the Board"), Mr. Rajiv Mehrishi (DIN: 00208189), Non-Executive Independent Director of the Company who has submitted a declaration that he meets the criteria for independence as provided in the Act and Listing Regulations and who is eligible for re-appointment and in respect of whom the Company has received a notice in writing under Section 160 of the said Act proposing his candidature for the office of Director, be and is hereby re-appointed as a Non- Executive Independent Director of the Company, not subject to retirement by rotation, to hold office for a second term of 5 (five) consecutive years with effect from September 01, 2026 till August 31, 2031.

   RESOLVED FURTHER THAT in addition to sitting fees for attending the meetings of the Board and its Committees, he would also be entitled to remuneration, by whatever name called, for each financial year, as approved by the Members and as may be determined by the Board.

   RESOLVED FURTHER THAT the Board be and is hereby authorised to settle any question, difficulty or doubt, that may arise in giving effect to this resolution and to do all such acts, deeds and things as may be necessary, expedient and desirable for the purpose of giving effect to this resolution and for matters concerned and incidental thereto."

6. **Modification in the term of re-appointment of Mr. Mukesh Hari Butani (DIN: 01452839) as a Non-Executive Independent Director**

   To consider and, if thought fit, to pass, the following resolution as a **Special Resolution:**

"**RESOLVED THAT** pursuant to the provisions of Sections 149, 150, 152 read with Schedule IV and all other applicable provisions of the Companies Act, 2013 (the "Act") and the Companies (Appointment and Qualification of Directors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and Regulations 16(1)(b) and 17 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), and pursuant to the request of Mr. Mukesh Hari Butani (DIN: 01452839) and accepted by the Nomination and Remuneration Committee and the Board of Directors of the Company ("the Board"), for modification of the tenure of second term of re-appointment of Mr. Mukesh Hari Butani, as a Non-Executive Independent Director of the Company, the approval of the shareholders be and is hereby accorded for modification of the tenure of second term of re-appointment of Mr. Mukesh Hari Butani from existing 5 (five) consecutive years with effect from January 01, 2026 to December 31, 2030, which was approved by the shareholders at the 50th Annual General Meeting held on August 07, 2025, to a tenure of 1 (One) year from January 01, 2026 to December 31, 2026, with all other terms and conditions of re-appointment remaining the same.

RESOLVED FURTHER THAT in addition to sitting fees for attending the meetings of the Board and its Committees, he would also be entitled to remuneration, by whatever name called, for each financial year, as approved by the Members and as may be determined by the Board.

RESOLVED FURTHER THAT the Board be and is hereby authorised to settle any question, difficulty or doubt, that may arise in giving effect to this resolution and to do all such acts, deeds and things as may be necessary, expedient and desirable for the purpose of giving effect to this resolution and for matters concerned and incidental thereto."

7. **Ratification and approval of Cost Auditors' Remuneration**

To consider and, if thought fit, to pass the following resolution as an **Ordinary Resolution**:

"**RESOLVED THAT** pursuant to the provisions of Section 148(3) and other applicable provisions, if any, of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), the remuneration payable to M/s Ramanath Iyer & Co., Cost Accountants, having Firm Registration No. 000019, appointed by Board of Directors of the Company as Cost Auditors to conduct the audit of the cost records of the Company for the Financial Year 2026-27 upto an amount not exceeding ₹ 6.75 lakhs plus applicable taxes and reimbursement of out-of-pocket expenses incurred by them in connection with the aforesaid audit as recommended by the Audit Committee and approved by the Board of Directors of the Company, be and is hereby ratified, confirmed and approved.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized to do all acts, deeds, matters & things and to take all such steps that may be necessary, proper or expedient to give effect to this resolution."

Date: May 07, 2026	By Order of the Board
Place: New Delhi	for **DABUR INDIA LIMITED**
Regd. Office:	(**Saket Gupta**)
8/3, Asaf Ali Road,	Company Secretary
New Delhi - 110 002	(Membership No. ACS 20687)

NOTES:

1. The relevant statement pursuant to Section 102 of the Companies Act, 2013 (the "Act") in respect of item nos. 5 to 7 of the Notice set out above is annexed herewith.

2. Ministry of Corporate Affairs ("MCA") has vide its circular dated September 22, 2025 read with circulars dated April 08, 2020, April 13, 2020, May 05, 2020 (collectively referred to as "MCA Circulars") permitted the holding of AGM through VC / OAVM, without the physical presence of Members. In compliance with the provisions of the Act, Securities and Exchange Board of India ("SEBI") (Listing Obligations and Disclosure Requirements) Regulations, 2015

("Listing Regulations") and Circulars issued by the MCA and SEBI, the AGM of the Company is being held through VC / OAVM. The deemed venue for the AGM shall be the Registered Office of the Company.

3. ALTHOUGH, A MEMBER ENTITLED TO ATTEND AND VOTE AT THE MEETING IS ENTITLED TO APPOINT A PROXY TO ATTEND AND ON A POLL TO VOTE INSTEAD OF HIMSELF/ HERSELF, BUT SINCE THIS MEETING IS BEING HELD THROUGH VC/OAVM UNDER THE FRAMEWORK OF MCA AND SEBI CIRCULARS, WHERE PHYSICAL PRESENCE OF MEMBERS HAS BEEN DISPENSED WITH, THE FACILITY OF APPOINTMENT OF PROXY WILL NOT BE AVAILABLE. HENCE, THE PROXY FORM AND ATTENDANCE SLIP ARE NOT ANNEXED HERETO.

4. Since the AGM will be held through VC / OAVM, the Route Map is not annexed to this Notice.

5. Corporate/Institutional Members (i.e. other than Individuals, HUF, NRI, etc.) shall send scan of certified true copy of the Board Resolution/ Authority letter etc., together with attested specimen signature(s) of the duly authorized representative(s), to the Company at investors@dabur.com to attend the AGM.

6. In compliance with the aforesaid MCA Circulars and Listing Regulations read with SEBI Master Circular HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 issued on July 11, 2023 (Last updated on January 30, 2026) and such other relevant circulars issued from time to time, Notice of the 51st AGM along with the Integrated Annual Report 2025-26 is being sent only through electronic mode to those Members whose email addresses are registered with the Company/ Depositories. Further, the Company will send a letter providing the web-link, including the exact path, where complete details of the Annual Report will be available, to those shareholder(s) who have not registered their email ids with the Company / Company's Registrars to an Issue and Share Transfer Agents ("RTA") – KFin Technologies Ltd. ("KFin") / their Depository Participants. The Notice of AGM and the Integrated Annual Report 2025-26 will also be available on the Company's website www.dabur.com, websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively, and on the website of Company's Registrars to an Issue and Share Transfer Agents ("RTA") - KFin Technologies Ltd. ("KFin") at https://evoting.kfintech.com/public/Downloads.aspx facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as e-voting on the date of the AGM will be provided by KFin.

   If any member wish to obtain a physical copy of the Integrated Annual Report 2025-26, then he/she may write to the Company at investors@dabur.com requesting for the same, by providing his/her name, Folio No./DP ID Client ID and number of shares held.

   In case of any queries / difficulties in registering the e-mail address, Members may write to investors@dabur.com or einward.ris@kfintech.com.

7. The Register of Members and Share Transfer Books of the Company will remain closed from Monday, July 20, 2026 to Friday, July 24, 2026 (both days inclusive).

8. **Important Information on KYC/ Bank details/ Nominations**

   KYC Details- SEBI vide its master circular HO/38/13/(4)2026-MIRSD-POD/I/4298/2026 dated February 06, 2026 read with relevant circulars issued from time to time, has made it mandatory for the holders of physical securities to furnish PAN, Choice of Nomination/ Opting out of Nomination, Contact details, Bank A/c details and Specimen signature for their corresponding folio numbers to the Company's Registrars to an Issue and Share Transfer Agents ("RTA") - KFin Technologies Ltd. ("KFin"), in respect of all concerned Folios.

   Further, the holders of physical securities are requested to ensure that their PAN is linked to Aadhaar as per the date specified by the Central Board of Direct Taxes.

   Bank Details- Shareholders, shall be eligible to get dividend only in electronic mode in terms of SEBI Notification No. SEBI/LADNRO/GN/2025/273 dated November 18, 2025, effective from November 19, 2025. Accordingly, no cheques or demand drafts shall be issued for payment of dividend. Hence, members are requested to register/ update their bank account details with the Company/RTA/ Depository Participant, as the case may be. Members are requested to follow the process as guided below in this note to register their mandate for receiving dividend directly in their Bank accounts.

Nominations - As per the provisions of Section 72 of the Act and circulars issued by SEBI, the facility for making nominations is available for the Members in respect of the shares held by them. Members who have not yet registered their nomination are requested to register the same by submitting Form SH-13. If a member desires to opt out or cancel the earlier nomination and record a fresh nomination, he/she should submit the request in Form ISR-3 or SH-14 as the case may be. All new investors shall be required to mandatorily provide the 'Choice of Nomination' for demat accounts (except for jointly held Demat Accounts).

Members are requested to intimate changes in their details

Members are requested to intimate changes, if any, pertaining to their names, postal addresses, e-mail addresses, telephone/mobile numbers, Permanent Account Number ("PAN"), nominations, power of attorney, bank details such as, name of the bank and branch details, bank account number, MICR code, IFSC, etc.

- **For shares held in electronic form:** to their Depository Participant only and not to the RTA. Changes intimated to the Depository Participant will then be automatically reflected in the Company's records, which will help the Company and its RTA to provide efficient and better service to the Members.

- **For shares held in physical form:** to the RTA in prescribed Form ISR-1 and other forms pursuant to SEBI master circular HO/38/13/(4)2026-MIRSD-POD/I/4298/ 2026 dated February 06, 2026 read with relevant circulars issued from time to time.

The abovesaid forms, as prescribed by SEBI, can be downloaded from the Company's website at https://www.dabur.com/investor/investor-information/shareholder-services and is also available on the website of the RTA at https://ris.kfintech.com/clientservices/isc/isrforms.aspx

9. Members holding shares in physical form, in identical order of names, in more than one folio are requested to send to the RTA, the details of such folios together with the share certificates along with the requisite KYC documents for consolidating their holdings in one folio. Requests for consolidation of share certificates shall be processed in dematerialized form by issuing Confirmation Letter.

10. Members may please note that SEBI vide its Master Circular no. HO/38/13/(4)2026-MIRSD-POD/I/4298/2026 dated February 06, 2026, has mandated the listed companies to issue securities in dematerialized form only while processing service requests, viz., Issue of duplicate securities certificate, claim from unclaimed suspense account, renewal/ exchange of securities certificate, endorsement, sub-division/splitting of securities certificate, consolidation of securities certificates/folios, transmission and transposition.

    In this regard, the members are requested to submit duly filled up Form ISR-4 along with the documents/details specified in the aforementioned circular. Further, members should have a demat account before submitting the service request. Latest Client Master List ('CML') of the demat account, not older than two months and duly attested by the Depository Participant ('DP') and duly filled in demat conversion request form shall also be submitted by the members along with the service request to the RTA. The RTA/Company will verify and process the service requests and thereafter, issue securities to the members/ claimants in dematerialised form, directly in the demat account of the securities holder/claimant, within 30 days of its receipt of such request after removing objections, if any. The said form can be downloaded from the Company's website at https://www.dabur.com/investor/investor-information/shareholder-services and is also available on the website of the RTA at https://ris.kfintech.com/clientservices/isc/isrforms.aspx. It may be noted that any service request can be processed only after the folio is KYC Compliant.

In view of the same and to eliminate all risks associated with physical shares and avail various benefits of dematerialization, members are advised to dematerialize the shares held by them in physical form. Members can contact the Company or KFin, for assistance in this regard.

11. Pursuant to the Finance Act 2020, dividend income will be taxable in the hands of shareholders and the Company is required to deduct tax at source from dividend paid to shareholders at the prescribed rates. For the prescribed rates for various categories, the shareholders are requested to refer to the Finance Act, 2020 and amendments thereof. The shareholders are requested to update their PAN with the Company/ RTA (in case of shares held in physical mode) and Depositories (in case of shares held in demat mode). A Resident individual shareholder with PAN and who is not liable to pay income tax can submit a yearly declaration in Form No. 121 (earlier Form 15G/15H) along with self- attested copy of PAN, to avail the benefit of non-deduction of tax by uploading the form at the weblink, https://ris.kfintech.com/form15/forms.aspx?q=0 by July 27, 2026. Shareholders are requested to send their queries regarding tax to einward.ris@kfintech.com. Shareholders are also requested to refer to communication on this subject sent by the Company to them through e-mail or may visit the Company's website www.dabur.com, for further details and formats of declaration.

    Kindly note that the relevant documents should be emailed to Company's RTA - KFin, at einward.ris@kfintech.com. You can also email the same to investors@dabur.com. No communication on the tax determination / deduction shall be entertained after July 27, 2026.

    In case tax on dividend is deducted at a higher rate in the absence of receipt of the aforementioned details / documents, you would still have the option of claiming refund of the excess tax paid at the time of filing your income tax return. No claim shall lie against the Company for taxes, so deducted at higher rate.

    Copies of the TDS certificate will be emailed to you at your registered email ID in due course, post payment of dividend as per the applicable timelines.

12. All dividends remaining unclaimed and unpaid for a period of seven years from the date it is lying in the unpaid dividend account, is required to be transferred to the Investor Education and Protection Fund (IEPF) of the Central Government. Accordingly, till date the Company has transferred to IEPF the unclaimed and unpaid amount pertaining to dividends declared up to the financial year 2017-18 and also interim dividend for the financial year 2018-19. Members who have not yet encashed their dividend warrants for the financial year 2018-19 (final dividend) & onwards are requested to make their claims to the Company immediately. Members may please note that no claim shall lie against the Company in respect of the dividend which remains unclaimed and unpaid for a period of seven years from the date it is lying in the unpaid dividend account. However, this amount can be claimed from IEPF Authorities only after complying with the procedure specified for it.

    Further, the information regarding unclaimed dividend in respect of dividends declared up to the FY 2024-25 and updated upto the date of 50th AGM held on August 07, 2025, has been uploaded on the website of the Company www.dabur.com under 'Investors' section. Further, as per the requirement of Section 124(2) of the Act, the Company has uploaded the details of unclaimed dividend in respect of interim dividend declared during FY 2025-26, on the website of the Company. The said information was also filed with MCA which is available on their website at www.iepf.gov.in. Shareholders may kindly check the said information and if any dividend amount appears unpaid against their name, they may lodge their claim, duly supported by relevant documents to the Company.

    Also, in terms of Section 124(6) of the Act, read with Rule 6 of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, (as amended from time to time) shares on which dividend has not been paid or claimed by a shareholder for a period of seven consecutive years or more are required to be credited to the Demat Account of Investor Education and Protection Fund Authority (IEPFA) within a period of thirty days of such shares becoming due to be so transferred. Accordingly, equity shares which were/ are due to be so transferred, have been/ shall be transferred by the Company to the Demat Account of IEPFA. Upon transfer of such shares, all benefits (like bonus, etc.), if any, accruing on such shares shall also be credited to the Demat Account of IEPFA and the voting rights on such shares shall remain frozen till the rightful owner claims the shares. Shares which are transferred to the Demat Account of IEPFA can be claimed back by the shareholder from IEPFA by following the procedure prescribed under the aforesaid rules. Details of shares transferred to the Demat Account of IEPFA have been uploaded by the Company on its website at www.dabur.com. Shareholders may kindly check the same and claim back their shares. Therefore, it is in the interest of shareholders to regularly claim the dividends declared by the Company.

13. All the documents referred to in the accompanying notice and Statement annexed hereto shall be available for inspection during normal business hours on working days at the Registered Office of the Company, from the date of circulation of this notice up to the date of AGM. These documents along with the extracts from Register of Directors and Key Managerial Personnel & their shareholding and the Register of Contracts & Arrangements in which Directors are interested shall be available for inspection in electronic mode during the meeting to any person having right to attend the meeting.

14. In case you have any query relating to the Annual Financial Statements, you are requested to send the same to the Company Secretary at investors@dabur.com at least 10 days before the date of AGM so as to enable the management to keep the information ready for replying at the meeting.

15. As required under Listing Regulations and Secretarial Standards-2 on General Meetings, details in respect of Directors seeking re-appointment at the AGM, is separately annexed hereto as 'Annexure 1'. Directors seeking re-appointment have furnished requisite declarations under Section 164(2) and other applicable provisions of the Act, including rules framed thereunder and the Listing Regulations.

16. The certificate from Secretarial Auditors of the Company certifying that the Employee Stock Option Scheme, 2000 of the Company is being implemented in accordance with the SEBI (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 and in accordance with the resolutions passed in the General Body Meetings, will be available for inspection in electronic mode during the meeting to any person having right to attend the meeting.

17. Voting through electronic means

i) Pursuant to the provisions of Section 108 of the Act read with the Companies (Management and Administration) Rules, 2014, applicable Secretarial Standards and Regulation 44 of the Listing Regulations, a member of the Company holding shares either in physical form or in dematerialized form, shall exercise his/her right to vote by electronic means (e-voting) in respect of the resolution(s) contained in this notice.

ii) The Company is providing e-voting facility to its members to enable them to cast their votes electronically. The Company has engaged the services of Company's Registrars to an Issue and Share Transfer Agents ("RTA") – KFin Technologies Ltd. ("KFin") as the Authorised Agency to provide facility of casting votes by a member using remote e-voting facility (i.e. the facility of casting votes by a member by using an electronic voting system from a place other than the venue of a general meeting) as well as e-voting on the date of AGM.

iii) Members attending the meeting who have not already cast their vote by remote e-voting shall be able to exercise their right to vote at the meeting.

iv) The members who have cast their vote by remote e-voting prior to the meeting may also attend the meeting but shall not be entitled to cast their vote again. In case vote is cast by both the modes, then vote cast by remote e-voting prior to the meeting shall prevail.

v) The Board of Directors have appointed CS Navneet Arora, Company Secretary in Practice (Certificate of Practice No. 3005) and Managing Partner of M/s Navneet K Arora & Co LLP (Registration No. LLPIN-AAJ-0972) and failing him, Mr. Arvinder Singh Kindra, Company Secretary in Practice (Certificate of Practice No. 17737 and Partner of M/s Navneet K Arora & Co LLP) as the Scrutinizers, for conducting the e-voting and remote e-voting process in a fair and transparent manner and they have communicated their willingness to be appointed and will be available for the said purpose.

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING GENERAL MEETING ARE AS UNDER:-

The remote **e-voting period begins on Sunday, August 02, 2026, at 09:00 a.m. (IST)** and **ends on Wednesday, August 05, 2026, at 05:00 p.m. (IST).** The remote e-voting module shall be disabled by Company's Registrars to an Issue and Share Transfer Agents ("RTA") – KFin Technologies Ltd. ("KFin") for voting thereafter.

The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date **(cut-off date) i.e. Thursday July 30, 2026**, may cast their vote electronically.

The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date of July 30, 2026.

The Event number for the purpose of e-voting & AGM is 9804.

Members are requested to carefully read the instructions for remote e-voting before casting their vote. A person who is not a member on the cut-off date should treat this notice for information purposes only.

18. The procedure and instructions for remote e-voting are as under:

As per SEBI Master Circular No. HO/49/14/14(7) 2025-CFD-POD2/I/3762/2026 dated July 11, 2023 (last updated on January 30, 2026) on e-voting facility provided by Listed Companies, Individual members holding securities in demat mode are allowed to vote through their demat account maintained with Depositories. Members are advised to update their mobile number and email-id in their demat accounts in order to access e-voting facility.

(A) LOGIN METHOD FOR E-VOTING FOR INDIVIDUAL SHAREHOLDERS HOLDING SHARES OF THE COMPANY IN DEMAT MODE

Type of shareholder	*Login method*
Individual Shareholders holding securities in demat mode with NSDL	**1. User already registered for IDeAS facility:** I. Visit URL: https://eservices.nsdl.com II. Click on the "Beneficial Owner" icon under "Login" under 'IDeAS' section. III. On the new page, enter User ID and Password. Post successful authentication, click on "Access to e-Voting" IV. Click on company's name or e-Voting service provider and you will be re-directed to e-Voting service provider website for casting the vote during the remote e-Voting period. **2. User not registered for IDeAS e-Services** I. To register click on link : https://eservices.nsdl.com II. Select "Register Online for IDeAS" or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp III. Proceed with completing the required fields. IV. Follow steps given in point 1.

Type of shareholder	Login method
	3. Alternatively by directly accessing the e-Voting website of NSDL I. Open URL: https://www.evoting.nsdl.com/ II. Click on the icon "Login" which is available under 'Shareholder/Member' section. III. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password / OTP and a Verification Code as shown on the screen. IV. Post successful authentication, you will be requested to select the name of the company and the e-Voting Service Provider name, i.e. KFintech. V. On successful selection, you will be redirected to KFintech e-Voting page for casting your vote during the remote e-Voting period.
Individual Shareholders holding securities in Demat mode with CDSL	**1. Existing user who have opted for Easi / Easiest** I. Visit URL: https://web.cdslindia.com/myeasi/home/login or URL: www.cdslindia.com II. Click on New System Myeasi III. Login with your registered user id and password. IV. The user will see the e-Voting Menu. The Menu will have links of ESP i.e. KFintech e-Voting portal. V. Click on e-Voting service provider name to cast your vote. **2. User not registered for Easi/Easiest** I. Option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration II. Proceed with completing the required fields. III. Follow the steps given in point 1. **3. Alternatively, by directly accessing the e-Voting website of CDSL** I. Visit URL: www.cdslindia.com II. Provide your demat Account Number and PAN No. III. System will authenticate user by sending OTP on registered mobile & email as recorded in the demat account. IV. After successful authentication, user will be provided links for the respective ESP, i.e **KFintech** where the e- Voting is in progress.
Individual Shareholders (holding securities in demat mode) login through their Depository Participants	I. You can also login using the login credentials of your demat account through your DP registered with NSDL /CDSL for e-Voting facility. II. Once logged-in, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL / CDSL Depository site after successful authentication, wherein you can see e-Voting feature. III. Click on options available against company name or e-Voting service provider – **Kfintech** and you will be redirected to e-Voting website of **KFintech** for casting your vote during the remote e-Voting period without any further authentication.

Important Note:

Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forgot Password option available at above mentioned website.

For technical Assistance:

Members facing any technical issue in login can contact the respective helpdesk by sending a request on the email id's or contact on the phone nos. provided below:

Login Type	*Helpdesk details*
Securities held in demat mode with NSDL	Email: evoting@nsdl.co.in Contact No.: +91 22 4886 7000 or +91 22 2499 7000
Securities held in demat mode with CDSL	Email: helpdesk.evoting@cdslindia.com Toll Free No.: 1800 22 55 33

(B) LOGIN METHOD FOR E-VOTING FOR SHAREHOLDERS OTHER THAN INDIVIDUAL SHAREHOLDERS HOLDING SHARES IN DEMAT MODE AND SHAREHOLDERS HOLDING SHARES IN PHYSICAL MODE:

a) Open your web browser during the voting period by typing the URL: https://evoting.kfintech.com.

b) Enter the login credentials (i.e. User ID and password mentioned in the email forwarding the Notice of AGM. **The said login credentials shall be valid only in case you continue to hold the shares on the cut-off date**). Your Folio No. /DP ID Client ID will be your User ID. However, if you hold shares in demat form and you are already registered with KFin for remote e-voting, you shall use your existing User ID and password for casting your vote.

c) Any person, who has not registered e-mail id or who acquires shares of the Company and becomes member of the Company after dispatch of the Notice of AGM and holding shares as on the cut-off date i.e. July 30, 2026 may obtain the User ID and password in the manner as mentioned below:

- If the mobile number of the member is registered against shares held in demat form, the member may send SMS: MYEPWD <SPACE> DP ID Client ID to 9212993399

  Example for NSDL: MYEPWD <SPACE> IN12345612345678

  Example for CDSL: MYEPWD <SPACE> 1402345612345678

- If the mobile number of the member is registered against shares held in physical form, the member may send SMS: MYEPWD <SPACE> Event number+Folio No. to 9212993399

  Example for Physical: MYEPWD <SPACE> XXXX1234567

- If e-mail or mobile number of the member is registered against Folio No. / DP ID Client ID, then on the home page of https://evoting.kfintech.com, the member may click "forgot password" and enter Folio No. or DP ID Client ID and PAN to generate a password.

- Member may call KFin's toll free number 1800-309-4001 for assistance.

- Member may send an e-mail request to evoting@kfintech.com

  If the member is already registered with KFin for remote e-voting, he can use his existing User ID and password for casting the vote without any need for obtaining a new User ID and password.

d) After entering these details appropriately, click on "LOGIN".

e) You will now reach password change Menu wherein you are required to mandatorily change your password. The new password shall comprise of minimum 8 characters with at least one upper case (A-Z), one lower case (a-z), one numeric (0-9) and a special character (@,#,$,etc.). The system will prompt you to change your password and update your contact details like mobile number, email ID, etc. on first login. You will also be required to enter a secret question and answer of your choice to enable you to retrieve your password in case you forget it. **It is strongly recommended that you do not share your password with any other person and that you take utmost care to keep your password confidential.**

f) You need to login again with the new credentials.

g) On successful login, the system will prompt you to select the Event Number of "Dabur India Limited – AGM". Select the Event Number and click on "Submit".

h) On the voting page you will see the Resolution Description and the options "FOR/AGAINST/ABSTAIN" for voting. Enter the number of shares (which represents the number of votes) as on the cut-off date under "FOR/AGAINST" or alternatively, you may partially enter any number in "FOR" and partially in "AGAINST" but the total number in "FOR/AGAINST" taken together should not exceed your total shareholding as on the cut-off date, as mentioned above. You may also choose the option "ABSTAIN" in case you do not want to cast vote.

i) You may then cast your vote by selecting an appropriate option and click on "Submit".

j) A confirmation box will be displayed. Click "OK" to confirm else "CANCEL" to modify. Once you confirm, you will not be allowed to modify your vote. During the voting period, Members can login any number of times till they have voted on the Resolution(s).

k) Members holding multiple folios / demat accounts shall choose the voting process separately for each of the folios / demat accounts.

l) Corporate / Institutional Members (i.e. other than Individuals, HUF, NRI, etc.) are also required to send scanned certified true copy (PDF Format) of the Board Resolution / Authority Letter, etc., together with attested specimen signature(s) of the duly authorized representative(s), to the Scrutinizer at e-mail id: info@navneetaroracs.com with a copy to evoting@kfintech.com. The scanned image of the above mentioned documents should be in the naming format "Corporate Name EVENT NO."

m) Once the vote on a resolution is cast by a Member, the Member shall not be allowed to change it subsequently. **Further, the Members who have cast their vote through remote e-voting shall not be allowed to vote again at the Meeting.**

n) In case of any query pertaining to e-voting, please contact KFin's toll free no. 1800-309-4001 or visit the FAQ's section available at KFin's website https://evoting.kfintech.com.

o) In case of grievances connected to the remote e-voting, please contact Mr. Sankara Gokavarapu, Senior Manager at KFin Technologies Limited, Selenium Tower B, Plot Nos. 31 & 32, Financial District, Nanakramguda, Serilingampally Mandal, Hyderabad – 500032, Telangana at email id einward.ris@kfintech.com, toll free number: 1800-309-4001.

(C) Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e-mail ids for e-voting for the resolutions set out in this notice:

a) In case shares are held in physical mode, please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to investors@dabur.com.

b) In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to investors@dabur.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) of para 18 i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**

c) Alternatively, shareholder/members may send a request to evoting@kfintech.com for procuring user id and password for e-voting by providing above mentioned documents.

19. Attending the AGM through VC / OAVM

The Company will be providing VC/OAVM facility to enable the members to attend the AGM. Members who are entitled to participate in the AGM can attend the AGM or view the live webcast of AGM by logging on to the website of KFin at https://emeetings.kfintech.com/ by using their remote e-voting credentials.

a) Members are requested to follow the procedure given below:

   i. Launch internet browser (chrome/firefox/safari) by typing the URL: https://emeetings.kfintech.com

   ii. Enter the login credentials (i.e., User ID and password for e-voting).

   iii. After logging in, click on "Video Conference" option

   iv. Then click on camera icon appearing against AGM event of Dabur India Limited, to attend the Meeting.

b) Members who do not have User ID and Password for e-voting or have forgotten the User ID and Password may retrieve the same by following the procedure given in the E-voting instructions.

c) Members are advised to use stable Wi-Fi or LAN connection to ensure smooth participation at the AGM. Participants may experience audio/video loss due to fluctuation in their respective networks.

d) Members who would like to express their views or ask questions during the AGM may register themselves by logging on to https://emeetings.kfintech.com/ and clicking on the 'Speaker Registration' option available on the screen after log in. The Speaker Registration will be open from July 28, 2026 (9:00 a.m. IST) to July 30, 2026 (5:00 p.m. IST). Only those members who are registered will be allowed to express their views or ask questions. The Company reserves the right to restrict the number of questions and number of speakers, depending upon availability of time as appropriate for smooth conduct of the AGM.

e) Members who may wish to express their views or ask questions at the AGM, may visit https://emeetings.kfintech.com and click on the Tab "Post Your Queries Here" to post their queries in the window provided, by mentioning their names and demat account number. Members may note that depending upon the availability of time, questions may be answered during the meeting or responses will be shared separately after the AGM.

f) The Members can join the AGM 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice.

g) Upto 1000 Members will be allowed to attend the AGM through VC / OAVM on first come, first served basis.

h) No restrictions on account of first come first served basis entry into AGM will be applicable to large shareholders (shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration

Committee and Stakeholders Relationship Committee, Auditors etc.

i) Members under the category of Institutional Investors are encouraged to attend and vote at the AGM.

j) Members who need assistance before or during the AGM, can contact KFin on toll free number 1800-309-4001. Kindly quote your name, DP ID-Client ID / Folio no. and E-voting Event Number in all your communications.

20. Members attending the AGM through VC / OAVM shall be reckoned for the purpose of quorum under Section 103 of the Act.

21. E-voting (insta poll) at the Meeting

After the items of Notice have been discussed, e-voting through insta poll will be conducted under the supervision of the scrutinizer appointed for voting. A person, whose name is recorded in the register of members or in register of beneficial owners maintained by the depositories as on the cut-off date of July 30, 2026 and who has not cast his/her vote by remote e-voting, and being present in the AGM, shall be entitled to vote at the AGM.

In case of joint holders attending the Meeting, only such joint holder who is higher in the order of names will be entitled to vote at the AGM.

Facility to cast vote through Insta Poll will be made available on the Video Conferencing screen and will be activated once the Insta Poll is announced at the Meeting.

The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.

22. The voting rights of the Members shall be in proportion to the paid-up value of their shares in the equity capital of the Company as on the cut-off date being July 30, 2026.

The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

23. The Scrutinizer shall after the conclusion of voting at AGM, first count the votes cast at the meeting and thereafter unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and will make, not later than two working days or three days, whichever is earlier, of the conclusion of AGM, a consolidated Scrutinizer's Report of the total votes cast in favour or against, if any, and forthwith submit the same to the Chairman of the Company or a person authorized by him. The Chairman or the authorized person shall countersign the Scrutinizer's Report and shall declare the result forthwith.

24. The Scrutinizer's decision on the validity of the vote shall be final and binding.

25. The result declared along with the Scrutinizer's report shall be placed on the website of the Company (www.dabur.com) and on KFin's website (https://evoting.kfintech.com/public/Downloads.aspx) immediately after the result is declared and shall simultaneously be forwarded to National Stock Exchange of India Limited and BSE Limited, the Stock Exchanges where the Company's shares are listed.

26. The recorded transcript of the AGM shall be maintained by the Company and also be made available on the website of the Company www.dabur.com in the 'Investors' Section, at the earliest soon after the conclusion of the AGM.

27. The resolutions will be deemed to be passed on the date of AGM subject to receipt of requisite number of votes in favour of the resolutions.

STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

Item No. 5

The Members of the Company had, on August 12, 2022, approved the appointment of Mr. Rajiv Mehrishi (DIN: 00208189) as Non-Executive Independent Director of the Company to hold office for a term of 5 (five) consecutive years with effect from September 01, 2021 up to August 31, 2026.

Mr. Mehrishi will complete his existing tenure on August 31, 2026.

Pursuant to Section 149(10) of the Companies Act, 2013 ("the Act"), an Independent Director shall hold office for a term of up to five consecutive years on the Board of a Company but shall be eligible for re-appointment for another term of up to 5 (five) consecutive years on the Board of a Company.

Mr. Rajiv Mehrishi is eligible for re-appointment as Independent Director. The Board of Directors of the Company ("the Board") at its meeting held on May 07, 2026, on the recommendation of the Nomination and Remuneration Committee ("the Committee"), recommended for approval of the Members, re-appointment of Mr. Rajiv Mehrishi as Non-Executive Independent Director of the Company for a second term of 5 (five) consecutive years, with effect from September 01, 2026, in terms of Section 149 read with Schedule IV of the Act, and Regulation 17 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations").

The Company has received notice under Section 160 of the Act from a member signifying intention to propose the candidature of Mr. Rajiv Mehrishi for the office of the Independent Director of the Company. The Company has also received a declaration from Mr. Mehrishi that he meets the criteria of independence as prescribed under Section 149 (6) of the Act and under Regulation 16 of the Listing Regulations. Further, he has also confirmed that he is not disqualified from being re-appointed as Director under Section 164 of the Act and has given his consent to act as a Director of the Company, being eligible for re-appointment as Independent Director. He has also confirmed that he was not debarred or disqualified by the virtue of any order of Securities Exchange Board of India or Ministry of Corporate Affairs or any other Statutory Authority from continuing to act as a Director of the Company.

The Board is of the opinion that Mr. Mehrishi, is a person of integrity and possesses relevant expertise and experience and is eligible for the position of Independent Director of the Company and fulfils the conditions specified by the Act including Rules framed thereunder and the Listing Regulations and that he is independent of the management of the Company.

The Committee and the Board are of the view that, given the knowledge, experience and performance of Mr. Mehrishi and contribution by him to the Board processes, his continued association as Director will be of immense benefit and in the best interest of the Company. The performance evaluation report of the Board, the Audit Committee where Mr. Mehrishi is a member, and of Mr. Mehrishi himself, during his tenure has been very good. He effectively participated in discussions on various agenda items, provided his independent judgement wherever required, his views, expertise and suggestions were taken into consideration which helped the company to conduct its business effectively and achieve newer growth and enabled compliance of applicable statutes.

The members may also note that Mr. Rajiv Mehrishi will attain the age of 75 years during his second tenure as Independent Director of the Company. The Board of Directors of your Company are of an opinion that Mr. Mehrishi brings a vast gamut of experience with him in the field of financial governance, corporate law and audit which would be of immense benefit to the Company and hence, proposed his re-appointment to the shareholders.

A brief resume of Mr. Mehrishi, the nature of his expertise in specific functional areas, names of companies in which he holds Directorships, Committee Memberships/ Chairmanships, his shareholding etc., are separately annexed hereto in Annexure 1. Additional information in respect of Mr. Mehrishi, pursuant to the Listing Regulations and the Secretarial Standard on General Meetings (SS-2) also forms part of Annexure 1 to this Notice and in the Annual Report under `Directors` Report' and 'Report on Corporate Governance'.

A copy of the draft letter of re-appointment of Mr. Mehrishi as Non-Executive Independent Director setting out the terms and conditions of his re-appointment is available for inspection by members at the Registered Office of the Company and is also available on the website of the Company at weblink https://www.dabur.com/investor/investor-information/shareholder-services. In addition to sitting fees for attending the meetings of the Board and its Committees, he would also be entitled to remuneration, by whatever name called, for each financial year, as approved by the Members at the 49th AGM of the Company and as may be determined by the Board.

Mr. Mehrishi is not related to any of the Directors or Key Managerial Personnel of the Company in terms of Section 2(77) of the Companies Act, 2013.

None of the Promoters, Directors and Key Managerial Personnel of the Company (including their relatives), other than Mr. Mehrishi himself and his relatives, are concerned or interested, financially or otherwise, in the resolution.

Accordingly, based on the recommendation of the Nomination and Remuneration Committee, the Board recommends the resolution set out at item no. 5 for approval by the members as a Special Resolution.

Item No. 6

The Members of the Company at the 50th Annual General Meeting of the Company held on August 07, 2025, had approved re-appointment of Mr. Mukesh Hari Butani, as an Independent Director of the Company for a second term of 5 (five) consecutive years with effect from January 01, 2026 to December 31, 2030.

Owing to Mr. Butani's other professional priorities and engagements, he has expressed his intention to rationalize and reduce his overall Board commitments. Accordingly, he has formally requested that his current second term of re-appointment as an Independent Director be curtailed from the originally approved term of five years to a period of one year, i.e., from January 01, 2026 till December 31, 2026.

The Board and Nomination & Remuneration Committee of the Company at their respective meetings held on May 07, 2026 considered and approved the request of Mr. Butani and hence recommend the same to the shareholders for their approval. The other terms and conditions of his appointment shall remain the same.

A copy of the draft letter of appointment of Mr. Butani as Non-Executive Independent Director setting out the terms and conditions of his reduced term of re-appointment is available for inspection by members at the Registered Office of the Company and is also available on the website of the Company at weblink https://www.dabur.com/investor/investor-information/shareholder-services. In addition to sitting fees for attending the meetings of the Board and its Committees, he would also be entitled to remuneration, by whatever name called, for each financial year, as approved by the Members at the 49th AGM Meeting of the Company and as may be determined by the Board.

Mr. Butani is not related to any of the Directors or Key Managerial Personnel of the Company in terms of Section 2(77) of the Companies Act, 2013.

None of the Promoters, Directors and Key Managerial Personnel of the Company (including their relatives), other than Mr. Butani himself and his relatives, are concerned or interested, financially or otherwise, in the resolution.

Accordingly, based on the recommendation of the Nomination and Remuneration Committee, the Board recommends the resolution set out in item no. 6 for approval by the members as a Special Resolution.

Item No. 7

The Board of Directors of the Company ("the Board") on the recommendation of Audit Committee, has approved the appointment and remuneration of M/s Ramanath Iyer & Co., Cost Accountants, to conduct the audit of the cost records of the Company for FY 2026-27.

In terms of the provisions of Section 148(3) of the Companies Act, 2013 read with Rules made thereunder, the remuneration payable to the Cost Auditors is required to be ratified by the members of the Company. Accordingly, the members of the Company are requested to ratify the remuneration of an amount not exceeding Rs. 6.75 lakhs plus applicable taxes and reimbursement of out-of-pocket expenses incurred by the Cost Auditor in connection with the aforesaid audit, payable to the Cost Auditors for audit of cost records of the Company for the FY 2026-27.

None of the Promoters, Directors and Key Managerial Personnel of the Company (including their relatives) are in any way, whether financially or otherwise, concerned or interested in the said resolution.

Accordingly, based on the recommendation of the Audit Committee, the Board recommends the resolution as set out in item no. 7 of the Notice for approval by the members as an Ordinary Resolution.

Annexure 1

Additional Information of Directors, as on the date of the Notice of AGM, seeking re-appointment at the 51st Annual General Meeting pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in accordance with provisions of the Companies Act, 2013 and SS- 2 issued by the Institute of Company Secretaries of India.

Name of the Director	*Mr. Saket Burman*	*Mr. Rajiv Mehrishi*
Director's Identification Number (DIN)	05208674	00208189
Date of Birth / Age	March 10, 1977, 49 years	August 08, 1955, 70 years
Date of first appointment on the Board	January 31, 2012	September 01, 2021
Qualification	BBA in Marketing and Finance from the University of Wisconsin, Madison.	B.A (History Hons.), M.A. (History) and M.B.A. from the University of Strathclyde, Glasgow.
Brief Profile, Experience & Expertise in specific functional areas	Mr. Saket Burman is the Vice Chairman of Dabur India Limited and a fifth-generation member of the Burman family, founders of Dabur India Limited, one of India's most trusted and leading consumer goods companies. An entrepreneur, investor, and strategic advisor, Mr. Burman has deep interests across technology, business innovation, and environmental sustainability. After completing his Bachelor of Business Administration in Marketing and Finance from the University of Wisconsin-Madison, he began his entrepreneurial journey in the Middle East. Based in the UAE, he founded and scaled multiple ventures across information technology, real estate, and general trading, gaining valuable experience in building businesses from the ground up across diverse markets. Over time, Mr. Burman's role has evolved from founder to mentor and investor. He actively supports early-stage and growth-stage enterprises, particularly those driven by technology, innovation, and scalable models. He is currently an advisor to several entrepreneurial ventures, remaining closely engaged with India's startup and innovation ecosystem.	In 1978, Mr. Rajiv Mehrishi joined the IAS in Rajasthan Cadre. During his stint as Joint Secretary, Department of Company Affairs, he was involved in the enactment of the Competition Act, and re-writing the Companies Act, 1956 which gave him a great exposure about functioning of companies and Companies law. During his tenure as the Principal Secretary Finance, and the Chief Secretary in Rajasthan, he gathered good understanding about functioning of the State Government, Centre State relations, and of fiscal federalism which was accentuated by his experience as the Union Finance Secretary.

Name of the Director	*Mr. Saket Burman*	*Mr. Rajiv Mehrishi*
	At Dabur, Mr. Burman was appointed Vice Chairman in 2022. In addition to Dabur India Limited, he serves on the Board of Dabur International Limited, Dabur Egypt Limited, Chowdry Associates, and other entities within Dabur's global network. Across these roles, he continues to champion thoughtful, future-ready growth anchored in technology and responsible business practices. Deeply committed to environmental action, Mr. Burman is the Co-Founder and Chairperson of the Zero Prize, a national initiative launched in February 2026. With a prize corpus of ₹5 crore, scaling up to ₹10 crore, the Zero Prize is designed to identify, reward, and scale proven, independent, and measurable solutions that reduce air, water, and land pollution in India. Distinctively focused on real-world outcomes rather than intent, the initiative aims to spotlight scalable, on-ground innovations that can deliver tangible environmental impact.	He was pivotally involved in the important reforms of setting up the Monetary Policy Committee (MPC), and enactment of the Indian Bankruptcy Code (IBC). Thereafter, he held the position of Union Home Secretary in the Central Government. Finally, as the 13th Comptroller and Auditor General of India (C&AG), he had the experience of auditing various transactions of both State and Central Government across all Departments and Ministries. He has also served as Government Nominee Director in various Companies. He has a wide experience of over 47 years and is well placed to advise and guide the Company in the discharge of its functions, including financial governance, corporate law, audit and good corporate governance.
Terms and conditions for appointment / re-appointment	As per Company Policy on appointment of Board Members	As per Company's Policy on appointment of Board Members
Remuneration last drawn	Nil	As mentioned in the Corporate Governance Report (forming part of Annual Report 2025-26)
Shareholding in the Company as on March 31, 2026 (in individual capacity and as a beneficial owner)	a) In individual capacity: 3,00,000 Equity shares b) As beneficial owner: Nil	a) In individual capacity: Nil b) As beneficial owner: Nil
Relationship with other Directors and KMPs of the Company (in terms of Section 2(77) of the Companies Act, 2013)	None	None
Number of Board meetings attended during FY 2025-26	Seven out of Seven	Seven out of Seven
Directorships held in other Indian Listed Companies	None	1. Piramal Finance Limited 2. Tata Power Company Limited 3. Jio Financial Services Limited
Directorships held in other Indian unlisted Companies	1. Chowdry Associates	1. Infomerics Analytics and Research Private Limited 2. Infomerics Valuation and Rating Limited 3. Reliance Retail Ventures Limited
Details of Listed Companies from which the Director resigned during FY 2023-24, FY 2024-25, FY 2025-26	None	None

Name of the Director	Mr. Saket Burman	Mr. Rajiv Mehrishi
Chairmanship/ membership of Committees of the Company	None	1. Dabur India Limited – Audit Committee– Member
Chairmanship/ membership in Committees of Board of Directors of other Indian Public Companies	None	1. Tata Power Company Limited – Audit Committee – Member – Corporate Social Responsibility Committee- Member 2. Piramal Finance Limited – Audit Committee – Chairman – Stakeholders Relationship Committee – Chairman – Corporate Social Responsibility Committee- Member – Information Technology Strategy Committee - Member – Review Committee - Member – Customer Service Committee - Chairman. 3. Jio Financial Services Limited – Audit Committee – Chairman – Nomination & Remuneration Committee – Member – Corporate Social Responsibility Committee – Chairman 4. Infomerics Valuation and Rating Limited – Nomination & Remuneration Committee- Chairman 5. Reliance Retail Ventures Limited – Audit Committee - Member – Nomination & Remuneration Committee - Chairman – Corporate Social Responsibility Committee - Member – Risk Management Committee - Chairman